

Danish Crown

19.04.2023

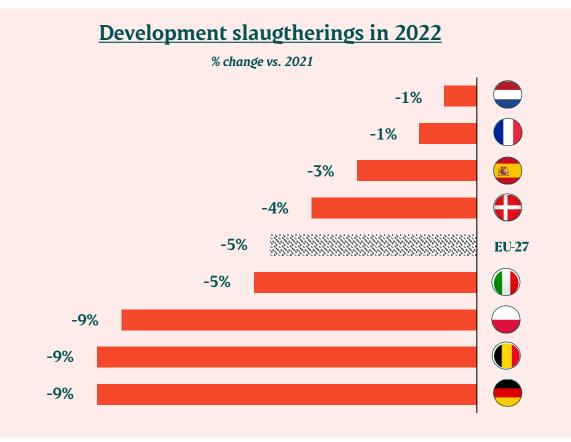
Mads Staugaard, Vice President Fresh Meat



Global market outlook 2023

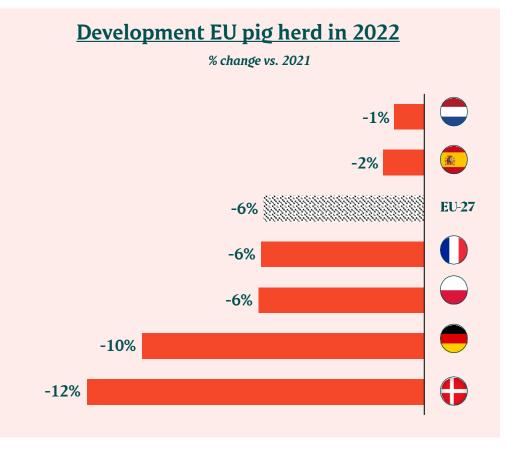
Slaughtering within EU-27 down by 5% in 2022





- Total slaughtering in EU-27 down by 5% in 2022
- The decline accelerated throughout the year
- All major markets with declines...
 - Biggest declines in slaughtering were in Germany, Belgium and Poland
 - Declines at a lower level in the Netherlands, France and Spain

Pié herds down by 6% in EU leadiné to reduced slauétheriné in 2023



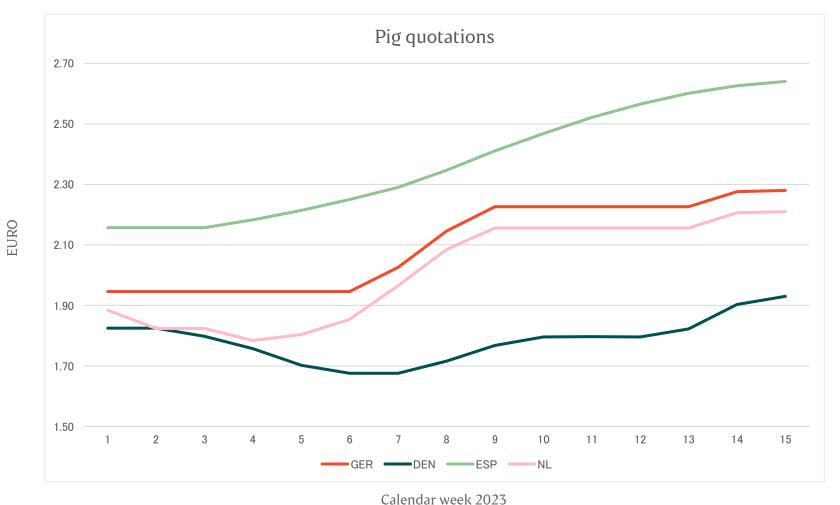
- Total EU pig herd down by -6% in 2022 with significant declines in no of slaughter pigs, piglets and the sow herd
- This gives reason to assume a continued significant decline in EU slaughtering in 1h of 2023
- Biggest drops in pig herd in December 2022 were in Denmark and Germany, while smallest declines were registered in Netherlands and France
- Since end of 2022 prices for piglets have increased rapidly leading to a financial improvement in piglet production
- It is expected that the decline in sows now has stopped and we will in the coming pig numbers see increases in the breeding herd.
- All of the above mean that we do not expect increasing EU slaughtering before well into 2h of 2023...

EU-27 Slaughtering to grow again from 2H 2023

Quarterly developments in EU-27 slaughterings



Increasing quotations



Source: ISN



Danish Crown in brief

18.7 million

Slaughter pigs Financial year 2021/22

64 billion

Revenue in DKK in Danish

Crown Group in financial

year 2021/22.

57 abattoirs and processing facilities,

46 casing facilities, 10 separate warehouses and 38 offices in 30 countries





26,641 Employees

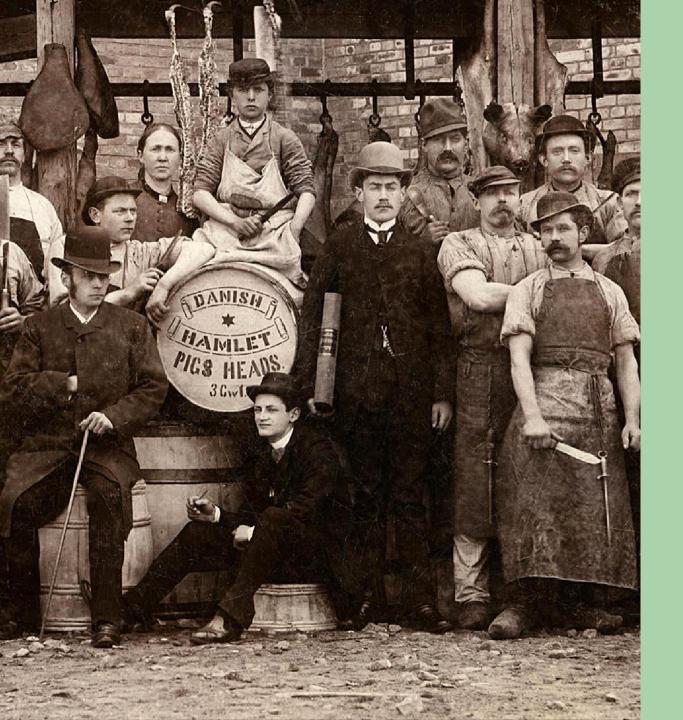


Market access to 136 countries

Homemarkets Denmark, the UK, Poland and Sweden **70%**

of Denmark's food exports to Japan

20% of Denmark's total exports to Japan



Our heritage

More than 130 years ago, Danish farmers developed their own production and marketing organisations with a **strict focus on quality and food safety**. This has made Danish Crown flourish and to what it is today.

Through the years Danish Crown has always listened carefully to the markets, and today we have created a:

Strong foundation.

Our foundation

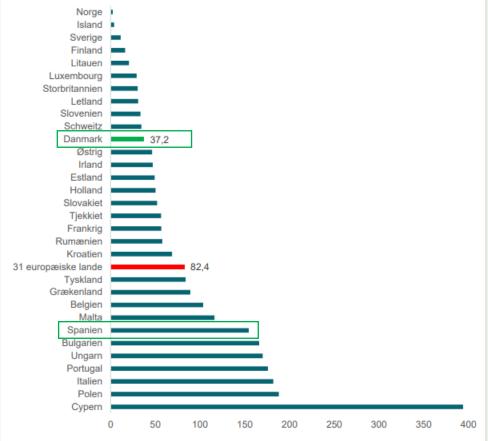
High quality Food safety Efficiency **Animal welfare Sustainability**

DANISH Quality system

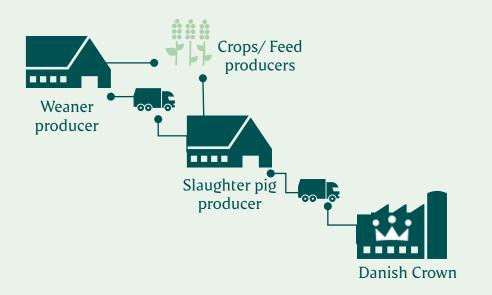


High health status of Danish pigs Low use of antibiotics in Denmark

mg antibiotics per kilo produced animal (mg/PCU) in 2020



Closed value chain



Only piốs from our owners

Protected, safe system

Wild boar fence along country border Denmark -Germany







No castration strategy

Starting 2023, Danish Crown will begin to phase out castration of male pigs

Strategic rationale:





Pork from Danish Crown ADVANTAGES

- Healthy pigs with low use of antibiotics
- Focus on Food Safety, Traceability and High Quality Pork
- High Animal Welfare, new strategy: no male castration





Thank you